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- (ii) Provide an opportunity for public comment of at least 30 days on the proposed alternative Medicaid managed care quality rating system or modification.
- (3) The State must document in the request to CMS the public comment process utilized by the State including discussion of the issues raised by the Medical Care Advisory Committee and the public. The request must document any policy revisions or modifications made in response to the comments and rationale for comments not accepted.
- (d) Quality ratings. Each year, the State must collect data from each MCO, PIHP, and PAHP with which it contracts and issue an annual quality rating for each MCO, PIHP, and PAHP based on the data collected, using the Medicaid managed care quality rating system adopted under this section.
- (e) Availability of information. The State must prominently display the quality rating given by the State to each MCO, PIHP, or PAHP under paragraph (d) of this section on the Web site required under §438.10(c)(3) in a manner that complies with the standards in §438.10(d).

§438.340 Managed care State quality strategy.

- (a) General rule. Each State contracting with an MCO, PIHP, or PAHP as defined in §438.2 or with a PCCM entity as described in §438.310(c)(2) must draft and implement a written quality strategy for assessing and improving the quality of health care and services furnished by the MCO, PIHP, PAHP or PCCM entity.
- (b) Elements of the State quality strategy. At a minimum, the State's quality strategy must include the following:
- (1) The State-defined network adequacy and availability of services standards for MCOs, PIHPs, and PAHPs required by §§ 438.68 and 438.206 and examples of evidence-based clinical practice guidelines the State requires in accordance with § 438.236.
- (2) The State's goals and objectives for continuous quality improvement which must be measurable and take into consideration the health status of all populations in the State served by the MCO, PIHP, and PAHP.
 - (3) A description of—

- (i) The quality metrics and performance targets to be used in measuring the performance and improvement of each MCO, PIHP, and PAHP with which the State contracts, including but not limited to, the performance measures reported in accordance with §438.330(c). The State must identify which quality measures and performance outcomes the State will publish at least annually on the Web site required under §438.10(c)(3); and
- (ii) The performance improvement projects to be implemented in accordance with §438.330(d), including a description of any interventions the State proposes to improve access, quality, or timeliness of care for beneficiaries enrolled in an MCO, PIHP, or PAHP.
- (4) Arrangements for annual, external independent reviews, in accordance with §438.350, of the quality outcomes and timeliness of, and access to, the services covered under each MCO, PIHP, PAHP, and PCCM entity (described in §438.310(c)(2)) contract.
- (5) A description of the State's transition of care policy required under §438.62(b)(3).
- (6) The State's plan to identify, evaluate, and reduce, to the extent practicable, health disparities based on age, race, ethnicity, sex, primary language, and disability status. States must identify this demographic information for each Medicaid enrollee and provide it to the MCO, PIHP or PAHP at the time of enrollment. For purposes of this paragraph (b)(6), "disability status" means whether the individual qualified for Medicaid on the basis of a disability.
- (7) For MCOs, appropriate use of intermediate sanctions that, at a minimum, meet the requirements of subpart I of this part.
- (8) A description of how the State will assess the performance and quality outcomes achieved by each PCCM entity described in §438.310(c)(2).
- (9) The mechanisms implemented by the State to comply with §438.208(c)(1) (relating to the identification of persons who need long-term services and supports or persons with special health care needs).

- (10) The information required under §438.360(c) (relating to nonduplication of EQR activities); and
- (11) The State's definition of a "significant change" for the purposes of paragraph (c)(3)(ii) of this section.
- (c) Development, evaluation, and revision. In drafting or revising its quality strategy, the State must:
- (1) Make the strategy available for public comment before submitting the strategy to CMS for review, including:
- (i) Obtaining input from the Medical Care Advisory Committee (established by §431.12 of this chapter), beneficiaries, and other stakeholders.
- (ii) If the State enrolls Indians in the MCO, PIHP, or PAHP, consulting with Tribes in accordance with the State's Tribal consultation policy.
- (2) Review and update the quality strategy as needed, but no less than once every 3 years.
- (i) This review must include an evaluation of the effectiveness of the quality strategy conducted within the previous 3 years.
- (ii) The State must make the results of the review available on the Web site required under $\S438.10(c)(3)$.
- (iii) Updates to the quality strategy must take into consideration the recommendations provided pursuant to \$438.364(a)(4).
 - (3) Submit to CMS the following:
- (i) A copy of the initial strategy for CMS comment and feedback prior to adopting it in final.
- (ii) A copy of the revised strategy whenever significant changes, as defined in the state's quality strategy per paragraph (b)(11) of this section, are made to the document, or whenever significant changes occur within the State's Medicaid program.
- (d) Availability. The State must make the final quality strategy available on the Web site required under §438.10(c)(3).

§ 438.350 External quality review.

Each State that contracts with MCOs, PIHPs, or PAHPs, or with PCCM entities (described in \$438.310(c)(2)) must ensure that—

(a) Except as provided in §438.362, a qualified EQRO performs an annual EQR for each such contracting MCO,

- PIHP, PAHP or PCCM entity (described in §438.310(c)(2)).
- (b) The EQRO has sufficient information to use in performing the review.
- (c) The information used to carry out the review must be obtained from the EQR-related activities described in §438.358 or, if applicable, from a Medicare or private accreditation review as described in §438.360.
- (d) For each EQR-related activity, the information gathered for use in the EQR must include the elements described in §438.364(a)(1)(i) through (iv).
- (e) The information provided to the EQRO in accordance with paragraph (b) of this section is obtained through methods consistent with the protocols established by the Secretary in accordance with § 438.352.
- (f) The results of the reviews are made available as specified in $\S438.364$.

§ 438.352 External quality review protocols.

The Secretary, in coordination with the National Governor's Association, must develop protocols for the external quality reviews required under this subpart. Each protocol issued by the Secretary must specify—

- (a) The data to be gathered;
- (b) The sources of the data;
- (c) The activities and steps to be followed in collecting the data to promote its accuracy, validity, and reliability;
- (d) The proposed method or methods for validly analyzing and interpreting the data once obtained; and
- (e) Instructions, guidelines, worksheets, and other documents or tools necessary for implementing the protocol

§ 438.354 Qualifications of external quality review organizations.

- (a) General rule. The State must ensure that an EQRO meets the requirements of this section.
- (b) *Competence*. The EQRO must have at a minimum the following:
- (1) Staff with demonstrated experience and knowledge of—
- (i) Medicaid beneficiaries, policies, data systems, and processes;
- (ii) Managed care delivery systems, organizations, and financing;
- (iii) Quality assessment and improvement methods; and